	6. Failure to implement the integrated	1. Failure to create a common	3. AMENDED WORDING: Failure to maintain
	strategic commercial plan	understanding for the White Peak,	core Moors for the Future Partnership
		including engaging with the farming	income, leading to failure to deliver
	7. Failure to design the organisation at all levels so it has the skills and	community and land managers	contractual commitments.
	capability to deliver	13. NEW: Failure to gain sufficient buy in	4. Area of NP land safeguarded in agri-
		from partners for the updated National	environment schemes reduces because of
High	10. Failure to influence the transposing	· · · · · · · · · · · · · · · · · · ·	Brexit uncertainty and continuing issues
	of EU laws and legislation for landscape and the environment into UK law after	particularly the delivery plan element.	with Countryside Stewardship
	Article 50		12. Lack of engagement from the farming
			and land management community in
			landscape scale delivery models, the
			national agri-environment schemes and
	11 Failure to deliver against our	2. Advance evaluation returns and for	post Brexit policies & new support systems
			5. Failure to inspire people to give to the Peak District National Park Authority
		Widonine 2020 European funding	reak district National Fark Authority
	time of change	9. Failure to deliver an integrated	14. NEW: Being a "poorly performing"
			Authority based on DCLG measures –
Medium		communities which increases awareness,	specifically major applications appeal
		understanding and support for the	performance
		National Park's special qualities and the	
		public goods delivered by the place	
		8. Failure to support staff going through a	
		time of change	
Low			
	Low	Medium	High
		LIKELIHOOD	
	Medium	This is strategic commercial plan 7. Failure to design the organisation at all levels so it has the skills and capability to deliver High 10. Failure to influence the transposing of EU laws and legislation for landscape and the environment into UK law after Article 50 11. Failure to deliver against our Performance and Business Plan in a time of change Medium Low	Strategic commercial plan 7. Failure to design the organisation at all levels so it has the skills and capability to deliver 10. Failure to influence the transposing of EU laws and legislation for landscape and the environment into UK law after Article 50 11. Failure to deliver against our Performance and Business Plan in a time of change Medium Medium Low Low Medium understanding for the White Peak, including engaging with the farming community and land managers 13. NEW: Failure to gain sufficient buy in from partners for the updated National Park Management Plan (NPMP), particularly the delivery plan element.

RED **AMBER AMBER** (significant High (closely (manage and focus and monitor) monitor) attention) Impact **AMBER GREEN AMBER** (management Med (accept but (manage and effort monitor) monitor) worthwhile) **GREEN GREEN GREEN** Low (accept/ review (accept but (accept) monitor) periodically) Med High Low

Corp.	Risk Description	Existing	Risk rating	Mitigating	Risk rating with mitigating						Timeframe	Lead officer	How	Quarterly update
Strat.		controls	before	action	actio	on					of mitigating		monitor/	
Ref.			mitigation		LxI	(Green	, Aml	er or	Red)		actions		indicator	
			LxI			Start	Q1	Q2	Q3	Q4				
S1 The	1. Failure to create	Follow a	High x High	Ensure clear							Refresh	JRS (Director	Quarterly	Vision working
Place	a common	clear		strategic	act	High	High	High	High		strategic	of	updates	group have
and	understanding for	quality	RED	vision for	Impact	Ξ̈́	Ηiξ	ΞΞ	Ξ		vision & log	Conservation		collectively
the	the White Peak,	process		what we	_						of who is	and Planning)		produced a vision
Park	including engaging			want to	-						involved by			and summary.
on a	with the farming			achieve	00	шr	шr	ur	лш		end of Q1			White Peak
Land-	community and				Likelihood	Medium	Medium	Medium	Medium					Partnership
scape	land managers			Log of who to	-ik	ž	Š	ž	Š		Explore brief			workshop took
scale				involve							for Brexit			place on 3 rd
											case study			November – well
				Explore using							by end of Q1			attended by range
				the White										of stakeholders.
				Peak as a	₽0	8	R	~	2					
				Brexit case	Rating	AMBER	AMBER	AMBER	AMBER					
				study – SLF	8	A	AN	A	AN					
				with National										
				Trust &										
				Natural										
				England										

RED **AMBER AMBER** (significant High (closely (manage and focus and monitor) monitor) attention) Impact **AMBER GREEN AMBER** (management Med (accept but (manage and effort monitor) monitor) worthwhile) **GREEN GREEN GREEN** Low (accept/ review (accept but (accept) monitor) periodically) Med High Low

Corp.	Risk Description	Existing	Risk rating	Mitigating Risk rating with mitigating action							Timeframe	Lead	How	Quarterly update
Strat.		controls	before	action	LxI	Green,	Ambe	r or Re	ed)		of	officer	monitor/	
Ref.			mitigation			Start	Q1	Q2	Q3	Q4	mitigating		indicator	
			LxI								actions			
S1 The	2. Adverse exchange	Capping	High x High	Consider		١	٦	٦	٦		Continuous	PN	Chief	No hedging
Place	rate movements for	Sterling		hedging	act	inu	l in	inn	inn		assessment	(Chief	Finance	currently
and the	Moorlife 2020	budget	RED	transaction	Impact	Medium	Medium	Medium	Medium			Finance	Officer	anticipated while
Park on	European funding				=	≥	Σ	Σ	>			Officer)		Sterling remains
a Land-												-	Budget	weak or at
scape					Likelihood	Ε	Ε	Ε	Ε				monitoring	current rate
scale					iho	qin	diu	diu	diu				group	
					kel	Medium	Medium	Medium	Medium					
					≡	_	_	_	_				ARP	
					န္တ	8	E	8	2					
					Rating	AMBER	AMBER	AMBER	AMBER					
					8	A	A	A	A					

RED **AMBER AMBER** (significant High (manage and (closely focus and monitor) monitor) attention) Impact **AMBER GREEN AMBER** (management Med (accept but (manage and effort monitor) monitor) worthwhile) **GREEN GREEN GREEN** Low (accept/ review (accept but (accept) monitor) periodically) Med High Low Likelihood

Corp.	Risk	Existing	Risk rating	Mitigating	Risk rating with mitigating action						Timeframe	Lead officer	How	Quarterly update
Strat.	Description	controls	before	action							of		monitor/	
Ref.			mitigation		LxI	(Green	, Aml	ber or	Red)		mitigating		indicator	
			LxI		Start Q1 Q2 Q3 Q4 ac					Q4	actions			
S1	3. Failure to	Programme	High x	a. Partner							a. Q1	JRS (Director	Quarterly	Currently talking
The	maintain core	and project	High	analysis	act	문	zh Sh	유	зh		b. Q2	of	Strategic	to partners, in
Place	Moors for the	management			Impact	High	High	High	High		c. From	Conservation	Management	particular the
and	Future	processes in	RED	b. Advocacy	-						Q1	and	Group and	Environment
the	Partnership	place,		plan based								Planning)	project board	Agency, about
Park	income,	including		on partner	Likelihood		_	_	_					future funding.
on a	leading to	Strategic		analysis	iho	Low	High	High	High					Until this is
Land-	failure to	Management			ke		エ	エ	エ					resolved, this risk
scape	deliver	Group and		c.	'5									remains red.
scale	contractual	project board		Compliance										
	commitments.	'		monitoring	ng	ER	۵	۵	Q					
				of existing	Rating RED RED RED									
				controls	~	₹								

RED **AMBER AMBER** (significant High (closely (manage and focus and monitor) monitor) attention) Impact **AMBER GREEN AMBER** (management Med (accept but (manage and effort monitor) monitor) worthwhile) **GREEN GREEN GREEN** Low (accept/ review (accept but (accept) monitor) periodically) Med High Low

Corp.	Risk	Existing controls	Risk rating								Timeframe	Lead officer	How	Quarterly update
Strat.	Description		before	action							of		monitor/	
Ref.			mitigation	L x I (Green, Amber or Red) m						mitigating		indicator		
			LxI			Start	Q1	Q2	Q3	Q4	actions			
S1	4. Area of NP	National	High x	a. Increase							On going	JRS (Director	Quarterly	Still working to
The	land	influencing for	High	promotion	act	зh	High	Зh	뉴			of	updates	influence the
Place	safeguarded in	post Brexit agri/		of the	m gu	High	ΞΞ	High	High			Conservation	on	development of
and	agri-	environmental	RED	service	_							and Planning)	progress	agri-environment
the	environment	policies and		provided,										schemes. No
Park	schemes	support systems		working	Likelihood	_	_	_	_					certainty as yet as
on a	reduces			closely with	li je	High	High	High	High					to what the
Land-	because of	Local		other	ike	I	I	I	I					outcome will be as
scape	Brexit	communications		agencies										this is a long-term
scale	uncertainty	across the		such as NFU,										issue.
	and continuing	farming & land		CLA, NE, EA,	Rating	Q	D	D	٥					
	issues with	management		FC.	(ati	RED	RED	RED	RED					The Land
	Countryside	industry			"									Managers Forum

RED **AMBER AMBER** (significant High (closely (manage and focus and monitor) monitor) attention) Impact **AMBER GREEN AMBER** (management Med (accept but (manage and effort monitor) monitor) worthwhile) **GREEN GREEN GREEN** Low (accept/ review (accept but (accept) monitor) periodically) Med High Low

Stewardship		b. Public	is looking at a
	NPMP work	payment for	future agri-
		public	environment
		goods/	scheme that will
		benefits	deliver the full
			range of public
		c.	benefits for the
		Influencing	Peak District. The
		role through	Forum met in
		PDNPA links	December and a
		and NPE's	sub-group is being
		Future of	set up to consider
		Farming	a future Peak
			District Ask for
			support schemes.

RED **AMBER AMBER** (significant High (closely (manage and focus and monitor) monitor) attention) Impact **AMBER GREEN AMBER** (management Med (accept but (manage and effort monitor) monitor) worthwhile) **GREEN GREEN GREEN** Low (accept/ review (accept but (accept) monitor) periodically) Med High Low

Corp. Strat. Ref.	Risk Description	Existing controls	Risk rating before	Mitigating action	action L x I (Green, Amber or Red)						Timeframe of mitigating	Lead officer	How monitor/ indicator	Quarterly update
			mitigation L x I			Start	Q1	Q2	Q3	Q4	actions			
S2 Connecting people to the place	5. Failure to inspire people to give to the	Commercial Development & Outreach strategic plan	High x Medium AMBER	Implementation of Marketing & Fundraising Service plan to	Impact	Medium	Medium	Medium	Medium		Continuous assessment as part of BAU	SM (Director of Commercial Development	Reputational health score (including propensity	Donations remain stable at a low level, but making a step-
	Peak District National Park Authority	Commercial Development & Outreach Operational		include: Continued reputation protection activity	Likelihood	High	High	High	High		reporting	and Outreach)	to donate) Non-trading income levels	change in quantity and value requires a new approach. The charity

RED **AMBER AMBER** (significant High (closely (manage and focus and monitor) monitor) attention) Impact **AMBER GREEN AMBER** (management Med (accept but (manage and effort monitor) monitor) worthwhile) **GREEN GREEN GREEN** Low (accept/ review (accept but (accept) periodically) monitor) Med High Low

plan	Brand								working group	l
	activation on								met.	l
Authority-	the ground to								A CRM solution	l
approved	engage								has been	l
budget	supporters								purchased to	l
	including	<u></u>	8	EN CHA	ER	8			engage future	l
	supporter	Rating	MBER	AMBER	AMBER	AMBER			supporters	l
	videos	2	Æ	A	A	A			Audience	l
	CRM solution								insight research	l
	purchased -								underway. BMC	l
	implementation								Mend our	l
	in Q4								Mountains joint	l
									venture started.	l

RED **AMBER AMBER** (significant High (manage and (closely focus and monitor) monitor) attention) Impact **AMBER GREEN AMBER** (management Med (accept but (manage and effort monitor) monitor) worthwhile) **GREEN GREEN GREEN** Low (accept/ review (accept but (accept) monitor) periodically) Med High Low

Like	lihood	

Corp.	Risk	Existing	Risk	Mitigating							Timeframe	Lead officer	How	Quarterly update
Strat. Ref.	Description	controls	rating	action	actio	on					of		monitor/	
			before		LxI						mitigating		indicator	
			mitigation			Start	Q1	Q2	Q3	Q4	actions			
			LxI											
S4 Grow	6. Failure	Commercial	Medium x	Full suite							Continuous	SM (Director	Reputational	Full suite of managers
our	to	Development	High	of HoS to	act	Ę	두	도	도		assessment	of	health score	now in place. Tier 5
income	implement	& Outreach		drive	mpact	High	High	High	High		as part of	Commercial	(including	structure for visitor
and	the	strategic plan	AMBER	delivery in	=						BAU	Development	propensity	engagement and
supporters	integrated			place by							reporting	and	to donate)	outreach is agreed
	strategic	Commercial		Q2	poo	Ε						Outreach)		and being
	commercial	Development			Likeliho	Medium	Low	Low	Low				Non-trading	implemented /
	plan	& Outreach		Full suite	ike	Me			_				income	recruited for. Work to
		Operational		of									levels &	create tier 5
		plan		managers									costs	marketing and
				and Tier 5										fundraising team is
		Authority-		resource	∞	4	24	24	24				Trading	underway with target
		approved		in place	Rating	AMBER	AMBER	AMBER	AMBER				income	completion of end Q4.
		budget		and	88	A	A	A	A				levels &	
				integrated									costs	
				by Q4										

RED **AMBER AMBER** (significant High (manage and (closely focus and monitor) monitor) attention) Impact **AMBER GREEN AMBER** (management Med (accept but (manage and effort monitor) monitor) worthwhile) **GREEN GREEN GREEN** Low (accept/ review (accept but (accept) monitor) periodically) Med High Low

Corp. Strat. Ref.	Risk Description	Existing controls	Risk rating before	Mitigating action	acti	Risk rating with mitigating action L x I (Green, Amber or Red)					Timeframe of mitigating	Lead officer	How monitor/ indicator	Quarterly update
			mitigation L x I			Start	Q1	Q2	Q3	Q4	actions			
C1 Our people	7. Failure to design the organisation at all levels	Corporate Strategy 2016-19 in place	Medium x High AMBER	Experience gained and shared from tier 2 and 3	Impact	High	High	High	High		Change implement ation programm	DH (Director of Corporate	Regular updates to SLT and OLT	Interview and selection process completed for jobs within Visitor
	so it has the skills and capability to deliver	Design principles in place		design Change process understood	Likelihood	Low	Low	Low	Low		e timescales	Strategy and Developm ent)		Engagement and Outreach. Managers encouraged to think about current and future work force

RED **AMBER AMBER** (significant High (closely (manage and focus and monitor) monitor) attention) Impact **AMBER GREEN AMBER** (management Med (accept but (manage and effort monitor) monitor) worthwhile) **GREEN GREEN GREEN** Low (accept/ review (accept but (accept) monitor) periodically) Med High Low

J	ob	by managers								planning through
d	description	and good								service plans and
a	and person	practice								JPARs. This will feed
s	specification	shared								into a work force plan
to	emplates									for the Authority to
		Qualified HR	g	监	ER	ER	띪			enable us to recruit,
	Competency	team and	Rating	AMBER	AMBER	AMBER	AMBER			retain and develop the
fı	ramework	Learning &	Ŗ	A	A	A	8			right people.
		Development								
v	Workforce	Officer to								
p	olanning	coach and								
		give								
		guidance								

RED **AMBER AMBER** (significant High (closely (manage and focus and monitor) monitor) attention) Impact **AMBER GREEN AMBER** (management Med (accept but (manage and effort monitor) monitor) worthwhile) **GREEN GREEN GREEN** Low (accept/ review (accept but (accept) monitor) periodically) Med High Low

Corp. Strat. Ref.	Risk Description	Existing controls	Risk rating before	Mitigating action	actio	action L x I (Green, Amber or Red)					Timeframe of mitigating	Lead officer	How monitor/ indicator	Quarterly update
			mitigation L x I			Start	Q1	Q2	Q3	Q4	actions			
C1 Our people	8. Failure to support staff going through a	OLT working with SLT Clear comms	Medium x Medium AMBER	Resilience training for managers to understand	Impact	Medium	Medium	Medium	Medium		Training for managers in Q1/2	DH (Director of Corporate Strategy and Development)	Quarterly review	Regularly reviewing the People Matter action plan, with
	time of change	on change UNISON & Staff Committee representatives		emotional impact on staff 1-2-1	Likelihood	Medium	Medium	Low	моТ		1-2-1 sessions aligned with change			a review on 29 th November of actions taken to date.

RED **AMBER AMBER** (significant High (closely (manage and focus and monitor) monitor) attention) Impact **AMBER GREEN AMBER** (management Med (accept but (manage and effort monitor) monitor) worthwhile) **GREEN GREEN GREEN** Low (accept/ review (accept but (accept) periodically) monitor) Med High Low

	coaching for						programme		Managers at all
HR team	affected staff								levels
	where								encouraged to
HR support	required								complete the
package			~	~	_	_			ILM team health
	1-2-1	Rating	AMBER	BER	GREEN	GREEN			audit
6 free	sessions with	Rat	₹	AM	38.5	38.			questionnaire
counselling	clinical		_	1					and use the
sessions at	psychologists								results in JPARs.
Derwent Rural	where								
Counselling	required								
(DRC)									

RED **AMBER AMBER** (significant High (manage and (closely focus and monitor) monitor) attention) Impact **AMBER GREEN AMBER** (management Med (accept but (manage and effort monitor) monitor) worthwhile) **GREEN GREEN GREEN** Low (accept/ review (accept but (accept) monitor) periodically) Med High Low

Corp.	Risk Description	Existing	Risk rating	Mitigating		rating v		_	_	tion	Timeframe	Lead officer	How	Quarterly
Strat.		controls	before	action	LxI	(Green				T	of		monitor/	update
Ref.			mitigation			Start	Q1	Q2	Q3	Q4	mitigating		indicator	
C2 Our services	9. Failure to deliver an integrated conservation	Existing advice service delivered by teams	Medium x Medium AMBER	Refreshing the community development	Impact	Medium	Medium	Medium	Medium		On-going NPMP review	JRS (Director of Conservation and	Quarterly updates	Charging for some cultural heritage advice has
	service for land managers and communities which increases awareness,	Neighbourhood and village planning offer by policy and		offer Development of data to provide	Likelihood	Medium	Medium	Medium	Medium		progress	Planning)		been implemented. Further progress has been delayed
	understanding and support for the National Park's special qualities and the public goods delivered by the place	communities service Updating of NPMP, including comms for special qualities		Partnership working, including through	Rating	AMBER	AMBER	AMBER	AMBER					due to vacancies and staff turnover, however key posts have been filled so progress is expected next quarter.

RED **AMBER AMBER** (significant High (closely (manage and focus and monitor) monitor) attention) Impact **AMBER GREEN AMBER** (management Med (accept but (manage and effort monitor) monitor) worthwhile) **GREEN GREEN GREEN** Low (accept/ review (accept but (accept) monitor) periodically) Med High Low Likelihood

Corp. Strat.	Risk Description	Existing	Risk rating	Mitigating	Risk	rating v	vith m	itigati	ng act	ion	Timeframe	Lead	How	Quarterly
Ref.		controls	before	action	LxI	L x I (Green, Amber or Red)					of	officer	monitor/	update
			mitigation			Start	Q1	Q2	Q3	Q4	mitigating		indicator	
			LxI								actions			
C3 Our	10. Failure to	Working	Low x High	NPE Board							End March	SF (Chief	Evidence of	NPE are
organisation	influence the	with		have agreed	act	High	High	High	High		2018	Executive)	engagement	continuing to
	transposing of EU	national	AMBER	4 priority	Impact	Ξ	Ī	Ξ	Ī				e.g. emails,	monitor
	laws and	park		areas for	_								letters	progress of the
	legislation for	family to		Government	-									bill and
	landscape and the	influence		engagement	Likelihood		_	,	_					highlight
	environment into			as we leave	ij	Low	Low	Low	Low					opportunities
	UK law after			the EU,	ļ š	_								and risks
	Article 50			including,										
				delivering a										
				better										
				environment										
				for all and	ating	AMBER	AMBER	AMBER	AMBER					
				grasping the	ati	MB	ΜB	MB	ΜB					
				opportunities	~	₹	₹	A	₹					
				for farming										
				and land										
				management										

RED **AMBER AMBER** (significant High (manage and (closely focus and monitor) monitor) attention) Impact **AMBER GREEN AMBER** (management Med (accept but (manage and effort monitor) monitor) worthwhile) **GREEN GREEN GREEN** Low (accept/ review (accept but (accept) periodically) monitor) Med High Low

Corp. Strat. Ref.	Risk Description	Existing controls	Risk rating before	Mitigating action	action L x I (Green, Amber or Red)						Timeframe of mitigating	Lead officer	How monitor/ indicator	Quarterly update
			mitigation L x I			Start	Q1	Q2	Q3	Q4	actions			
C4 Our people	11. Failure to deliver against our Performance and Business	OLT in place	Medium x Medium AMBER	Pacing delivery with capacity. Prioritising. Timetable for delivery.	Impact	Medium	Medium	Medium	Medium		End March 2018	SF (Chief Executive)	Quarterly performance monitoring process	Established a regular rhythm of performance reporting flowing from Heads of Service and Directors into ARP.
	Plan in a time of change			Clear communications. JPAR guidance to have regular meetings with line manager to	Likelihood	Medium	Medium	Medium	Low					Regular communication of performance to staff. Have assessed progress to date and determined 2018/19 actions with OLT
				monitor and prioritise work. Wellbeing at work policy & agenda to promote smarter working practice.	Rating	AMBER	AMBER	AMBER	GREEN					and Members, setting a performance lead from each. Most significant structural changes are now near to completion

RED **AMBER AMBER** (significant High (manage and (closely focus and monitor) monitor) attention) Impact **AMBER GREEN AMBER** (management Med (accept but (manage and effort monitor) monitor) worthwhile) **GREEN GREEN GREEN** Low (accept/ review (accept but (accept) periodically) monitor) Med High Low

Corp. Strat.	Risk Description	Existing controls	Risk rating before mitigation L x I	Mitigating action	Risk rating with mitigating action L x I (Green, Amber or Red)						Timeframe of	Lead officer	How monitor/	Quarterly update
Ref.						Start	Q1	Q2	Q3	Q4	mitigating actions		indicator	
S1 The	12. Lack of	Influencing	HxH	Influencing							On-going	JRS (Director	Quarterly	Removed at
Place and	engagement	role for		role for	act		표	표				of	monitoring	Q3, as this is
the Park	from the	future		future	Impa		HIGH	HIGH			Future of	Conservation		an action
on a	farming and	agricultural		agricultural	_						Farming	and		under risk 4
Land-	land	policy and		policy and		1			Q 3		paper	Planning)		rather than a
scape	management	support		support	bo	Q1	_	_	at		agreed by			separate risk
scale	community in	payments -		payments -	Likelihood	, at	HIGH	HIGH	pə,		end of Q1			
	landscape scale	Member led		Member led	ike	New	エ	エ	יסר					
	delivery	Future of		Future of		Z			Rem					
	models, the	Farming		Farming					<u> </u>					
	national agri-	Group,		Group,	ng		۵	۵						
	environment	England		England	Rating		RED	RED						
	schemes and	Agriculture &		Agriculture &	-									

RED **AMBER AMBER** (significant High (closely (manage and focus and monitor) monitor) attention) Impact **AMBER GREEN AMBER** (management Med (accept but (manage and effort monitor) monitor) worthwhile) **GREEN GREEN GREEN** Low (accept/ review (accept but (accept) monitor) periodically) Med High Low

post Brexit	Rural	Rural	
policies & new	Development	Development	
support	Group,	Group,	
systems	External	External	
	Working	Working	
	Group, Defra	Group, Defra	
	Technical	Technical	
	group for	group for	
	Countryside	Countryside	
	Stewardship	Stewardship	
	and other	and other	
	Defra	Defra	
	Stakeholder	Stakeholder	
	events.	events.	

RED **AMBER AMBER** (significant High (closely (manage and focus and monitor) monitor) attention) Impact **AMBER GREEN AMBER** (management Med (accept but (manage and effort monitor) monitor) worthwhile) **GREEN GREEN GREEN** Low (accept/ review (accept but (accept) periodically) monitor) Med High Low

Corp. Strat. Ref.	Risk Description	Existing controls	Risk rating before	Mitigating action		rating v	_	_	ction	Timeframe of	Lead officer	How monitor/	Quarterly update
	·		mitigation L x I			Start		Q3	Q4	mitigating actions		indicator	
C2 Our Organisation	13. NEW: Failure to gain sufficient buy in from partners		НхН	Chief Executive met with Councillors	Impact			HIGH		May 2018	SF (Chief Executive)	Advisory Group meetings	New at Q3
	for the updated National Park Management Plan (NPMP), particularly the	NPMP Project Board		of key local authorities Written to all key partners	Likelihood		03	MEDIUM					
	delivery plan element.			with a draft copy of the plan for comment and them to agree actions	Rating		New at C	AMBER					
				consultation on the final draft plan									

RED **AMBER AMBER** (significant High (manage and (closely focus and monitor) monitor) attention) Impact **AMBER GREEN AMBER** (management Med (accept but (manage and effort monitor) monitor) worthwhile) **GREEN GREEN GREEN** Low (accept/ review (accept but (accept) monitor) periodically) Med High Low

Corp. Strat.	Risk Description	Existing controls	Risk rating before	Mitigating action		rating v (Green		_	_	ction	Timeframe of	Lead officer	How monitor/	Quarterly update
Ref.			mitigation L x I			Start	Q1	Q2	Q3	Q4	mitigating actions		indicator	
C3 Our Services	14. NEW: Being a "poorly performing" Authority based on DCLG measures – specifically major applications	Member training Standing Order 1.48	НхН	Director to write to CLG Further training of Members Training of officers	Likelihood Impact			New at Q3	HIGH MEDIUM		By end Jan 2018 Ongoing Ongoing	JRS (Director of Conservation and Planning)	CLG statistical returns	New at Q3
	appeal performance				Rating				AMBER					